



The Interconnectedness of Earnings Management, Corporate Governance Failures, and Global Economic Stability: A Critical Examination of the Impact of Earnings Manipulation on Financial Crises and Investor Trust in Global Markets

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Authors' contributions

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ABSTRACT

This study critically examines the interconnectedness of earnings management, corporate governance failures, and their impact on global economic stability and investor trust. Focusing on the Enron (1993–1995) and Wirecard (2015–2019) scandals, the research identifies key financial and governance indicators that contributed to these collapses, including CEO duality, weak board oversight, and manipulated financial reporting. Data for the analysis were drawn from corporate financial reports, macroeconomic indicators sourced from the World Bank, and stock market data from MarketWatch. Financial ratio assessments and regression models reveal a statistically significant negative relationship between GDP growth and abnormal returns for Enron ($p = 0.014$), while inflation had a strong positive impact on abnormal returns in both cases ($p < 0.001$). Time series analysis was applied to assess the macroeconomic consequences of corporate collapses on global financial markets. The findings demonstrate how declining GDP growth and rising inflation amplify market responses to governance failures. Recommendations include enhancing corporate governance frameworks, intensifying regulatory enforcement, and fostering global regulatory cooperation to safeguard financial markets and restore investor trust.

Keywords: Earnings management; corporate governance failures; macroeconomic instability; investor trust; regulatory enforcement.

1. INTRODUCTION

Earnings management has long posed significant challenges within corporate governance, contributing to high-profile corporate collapses and economic instability. A thorough analysis reveals that this practice is intimately connected to governance failures, posing considerable risks to global financial stability. The downfall of Enron Corporation provides a paradigmatic case study on the dangers of unchecked financial manipulation, providing valuable lessons applicable to more contemporary cases, including Wirecard AG, Luckin Coffee, and Nikola Corporation. These cases, as Zaman et al. (2020) posits, emphasize the intrinsic relationship between corporate governance lapses and their harmful impact on global financial stability.

Enron's demise in 2001 is one of the most infamous cases of egregious corporate fraud and financial deception. Liu et al. (2021) recount that Enron, formerly a renowned energy corporation, participated in fraudulent accounting methods featuring the development of Special Purpose Entities (SPEs) to conceal debts and inflate revenues. The company created fictitious financial performance and upheld an illusion of solvency to deceive investors, leading to overvalued investments that maintained peak investors' confidence and trust amidst critical financial issues. Eventually, when these deceptive practices were revealed, Enron filed a bankruptcy petition, wiping out billions in shareholders' equity and resulting in significant

financial ruin for employees and investors (Noever 2020). The fallout from the Enron scandal reverberated throughout the U.S. financial markets, resulting in more stringent regulatory measures, prominently the Sarbanes-Oxley Act of 2002, designed to enhance corporate governance and strengthen financial oversight.

Although the Enron scandal transpired more than twenty years ago, its significance remains pertinent in modern conversations on earnings management, demonstrating the profound and widespread repercussions of corporate governance lapses and earnings manipulation, not only for corporations and their stakeholders but also for the wider economy as a whole (Brown & Peterson, 2022 and Joeaneke et al. 2024). Enron's downfall sparked a major crisis of investor trust, illustrating how unregulated manipulation can result in significant financial losses and compromise market stability (Jones & Stanton 2021).

The more recent case of Wirecard AG (a German company specializing in payment processing services) in 2020 indicates that earnings management cases like those associated with Enron are still the reality of several organizations. Christensen and Latifa (2021) recount that Wirecard's financial misdeeds include fraudulent accounting, which included €1.9 billion in fictional funds, disguising its instability and projecting a misleading image of economic health (Similar to Enron's) while garnering substantial investment and maintaining

a strong market standing. After these fraudulent activities were revealed, Wirecard's market value plummeted, culminating in the company's insolvency declaration. The repercussions of the company's scandal extended beyond the company, laying bare critical deficiencies in Germany's financial oversight and the persistent economic consequences of earnings management, not only to national economic well-being but also to global economic standing (Jo et al. 2021 and Olaniyi 2024).

Even more recently, in 2023, a Chinese coffee chain (Luckin Coffee) was controversially alleged to have artificially falsified sales figures to boost revenue. According to De Boer (2021) an internal probe uncovered approximately \$300 million in fictitious revenue, resulting in delisting the company from the U.S. stock exchange and substantial stock price decline. This earnings management case points out how corporate governance failures and financial records misrepresentation transcends national borders, as Luckin Coffee's case involved a Chinese Organisation traded on a U.S exchange, further revealing the regulatory hurdles faced by authorities seeking to maintain investors' trust globally, and across different jurisdiction (Lu & Batten 2001 and Ogungbemi, et al. 2024). Also in the same year, the case of Nikola Corporation (an electric vehicle manufacturer) raised concerns about transparency and governance in the rapidly growing electric vehicle industry, where innovation and competition place immense pressure on companies to perform, potentially luring organizations into earnings management practices (Schneider 2023 and Gorshunov 2023).

The interconnectedness of these cases, from Enron to Wirecard, Luckin Coffee, and Nikola, illustrates earnings management's widespread and sustained impact on global financial stability. Roszkowska (2020) posits that manipulating earnings distorts financial data, leading investors to make decisions based on false information. This often results in inflated asset prices and financial bubbles, which can cause substantial economic disruption when they burst, as seen in these high-profile collapses. Beyond the immediate financial harm to shareholders and employees, earnings manipulation has long-lasting effects on financial markets, as the Wirecard case continues to demonstrate. The prolonged fallout from Wirecard's collapse has revealed persistent weaknesses in oversight mechanisms, which need to be addressed

through stronger regulatory reforms (Joeaneke et al. 2024 and Jo & Hsu 2021).

The Enron, Wirecard, Luckin Coffee, and Nikola cases demonstrate a persistent and far-reaching connection highlighting the profound influence of earnings management on global financial stability, including distortion of financial data (Roszkowska 2020) inflated asset prices and financial bubbles, economic disruptions, stakeholders and shareholders trust, and significant disruption to the financial industry globally (Joeaneke et al.2024, Aren &Nayman 2022 and Craig & Amernic 2004). These cases provide a context for further investigation into the complex relationship between earnings management, corporate governance failures, and global financial stability (Sun et al. 2024). Therefore, this research critically examines the interconnectedness of earnings management and corporate governance failures and their collective impact on global economic stability, focusing on how earnings manipulation contributes to financial crises and erodes investor trust in international markets. The study achieves the following:

1. Analysis of key indicators of earnings management, corporate governance failures, and global economic instability, focusing on identifying patterns and trends.
2. Investigation of the causal relationships between earnings management and corporate governance failures, assessing their interdependencies.
3. Examination of the impact of earnings management and corporate governance failures on global economic stability, with a focus on both immediate and long-term consequences.
4. Evaluation of the effects of earnings management and corporate governance failures on investor trust in global markets, highlighting the implications for market confidence and financial transparency.

Compared to existing literature on corporate governance and earnings management, this study makes a unique contribution by integrating a detailed time series analysis of macroeconomic data, corporate governance indicators, and market responses to governance failures. Prior studies have explored the effects of earnings manipulation on individual companies or national economies, but few have systematically examined the role of macroeconomic pressures,

such as GDP growth and inflation, in amplifying market reactions to corporate scandals. This paper also emphasizes the global impact of corporate governance failures, demonstrating how these failures transcend national borders, affecting investor trust and market confidence worldwide.

2. LITERATURE REVIEW

Corporate governance assumes a pivotal role in influencing the financial and ethical conduct of corporations, with particular significance in the context of earnings management. Earnings management, which involves the deliberate alteration of financial statements to meet specific targets, is significantly influenced by the efficacy of a company's governance mechanism. Saenz Gonzalez and Garcia-Meca (González & García-Meca 2014) contend that effective governance frameworks restrict opportunities for financial manipulation while inadequate governance enables it. The interdependence between corporate governance and earnings management is starkly illustrated by high-profile corporate debacles, such as Enron and Wirecard, which exemplify the catastrophic consequences of governance failures and subsequent financial mismanagement (Beerbaum & Jani 2021 and Arigbabu et al. 2024).

Effective corporate governance relies fundamentally on the implementation of stringent internal controls designed to prevent financial anomalies, including earnings manipulation. Festus et al. (2020) argue that inadequate internal controls create an environment conducive to aggressive accounting practices, leading to financial statement distortion in the Organization. Inadequate corporate governance results in cases wherein the company exploits off-balance-sheet entities to obscure debt obligations, facilitated by deficient board supervision and subpar editing from internal and external auditors (Alam et al. 2020 and Samuel-Okon et al. 2024). According to Boulhaga et al. (2022) a company with weak internal controls is susceptible to artificial earnings inflations that are difficult to detect. The absence of independent oversight on the supervisory board facilitated this manipulation, highlighting the critical impact of governance structures on financial transparency and accountability (He & Fang 2024 and Samuel-Okon 2024).

As a consequence of these high-profile corporate scandals, regulatory measures like the

Sarbanes-Oxley Act have been implemented in the United States to enhance governance standards and internal control mechanisms. Lamothe et al. (2022) note that these reforms seek to mitigate the risk of financial manipulation through strengthened accountability and oversight mechanisms. Despite these reforms, their efficacy remains contentious, as some experts assert that stringent governance frameworks have limited managerial autonomy, while others posit that managers, especially in complex organizations, can circumvent controls, thereby complicating the corporate governance-earnings management dynamic (Miloud 2022, Samuel-Okon 2024). Hence, Brandes et al. (2021) conclude that independent directors are expected to scrutinize management's decisions and provide external checks on their actions.

2.1 Global Economic Stability and Earnings Manipulation

Earnings manipulation, characterized by the deliberate distortion of financial performance, presents a significant threat to global economic stability. By inflating profits or concealing losses, companies mislead investors, regulators, and stakeholders, which erodes trust in financial markets and contributes to broader market instability. According to Blake (2022) this practice has far-reaching economic consequences, and in extreme cases, it can precipitate financial crises. Corporate collapses resulting from earnings manipulation not only harm individual firms but also disrupt global markets and economies. Barker (2020) contends that Enron's collapse in 2001 exemplifies how corporate fraud can destabilize markets. Through deceptive accounting practices, including off-balance-sheet entities, Enron misrepresented its financial position, misleading investors and resulting in a loss of confidence. The exposure of this manipulation caused a sharp decline in stock prices, and many scholars agree that Enron's failure played a critical role in exacerbating financial instability (Nix et al. 2022 and Okon et al. 2024).

Similarly, the collapse of Lehman Brothers in 2008 highlights the risks associated with earnings manipulation. Bischof et al. (2021) argue that Lehman's use of questionable accounting tactics, such as Repo 105 transactions, enabled the temporary concealment of liabilities. Once these practices were exposed, the firm's collapse triggered widespread market sell-offs and a freeze in credit

markets. It ultimately contributed to the global financial crisis, resulting in severe economic consequences. The ripple effects extended beyond financial markets, leading to significant job losses, reduced consumer spending, and lower economic growth, as economists have noted (Barua 2020).

Holmes et al. (2022) further posit that companies involved in earnings manipulation not only jeopardize their survival but also erode confidence in capital markets, deterring investment and slowing economic recovery. Although there is a consensus that earnings manipulation exacerbates economic instability, some scholars debate its direct role in causing financial crises, asserting that it is one of many contributing factors. Nonetheless, regulatory frameworks such as the Sarbanes-Oxley Act were introduced to mitigate the risks of corporate fraud by strengthening internal controls and improving transparency (Manginte 2024). Despite these reforms, earnings manipulation remains a persistent threat to global market stability, particularly in firms with complex financial structures where managers may circumvent regulations (Kałdoński et al.2020 and Asonze et al.2024).

Beyond its financial impact, earnings manipulation also undermines ethical standards in the corporate environment. McMurray (2023) avers that corporate fraud diverts resources from productive activities, weakens investor trust, and fosters a culture of unethical behavior, which in turn undermines the moral foundations of financial systems. This erosion of trust presents a significant obstacle to long-term cooperation and economic development. The collapses of Enron and Lehman Brothers thus underscore the ongoing need for stronger corporate governance and more effective regulatory oversight to safeguard global economic stability (Larcker et al. 2020).

2.2 Investor Trust and the Consequences of Earnings Manipulation

Earnings manipulation significantly undermines investor trust, with long-term repercussions for both individual firms and overall market stability. Okiro and Otiso (2021) contend that by intentionally misrepresenting financial performance, companies distort the decision-making process for investors, who rely on accurate financial information to assess a company's true value. This erosion of trust,

according to Bertrand et al. (2021) leads to broader economic consequences such as reduced liquidity and heightened market volatility. The immediate impact of earnings manipulation is often a sharp decline in investor confidence. The integrity of financial reporting is crucial for maintaining trust, and when this trust is compromised, it not only damages the individual firm but also affects the broader market (Roszkowska 2020 and Samuel-Okon 2024).

The case of Luckin Coffee in 2020 exemplifies this dynamic. Baranek et al. (2023) observe that after it was revealed the company had fabricated sales figures, its stock price collapsed, leading to its delisting from the NASDAQ. This scandal not only impacted Luckin Coffee but also raised concerns about the financial practices of other Chinese companies listed on U.S. exchanges, demonstrating how earnings manipulation can spread distrust across markets. Similarly, the case of Nikola Corporation illustrates how earnings manipulation can have lasting effects on investor sentiment. Park (2024) notes that Nikola was accused of misleading investors about its technological capabilities, which triggered an SEC investigation. Once these allegations surfaced, Nikola's stock plummeted, leading investors to question the legitimacy of other electric vehicle startups. This contagion effect shows that earnings manipulation can cause a loss of confidence not only in the company involved but also in related industries (Kang et al. 2021 and Olaniyi et al.2024).

Earnings manipulation also contributes to increased market volatility. Palepu et al. (2020) contend that when investors discover inaccuracies in a company's financial statements, the resulting loss of confidence often leads to a sharp decline in stock prices, triggering broader market sell-offs. These revelations create uncertainty in financial markets, deterring investment and negatively affecting economic activity. The broader economic consequences include reduced liquidity, which hampers a firm's ability to raise capital, and increased volatility, which destabilizes markets, and these effects can be long-lasting, particularly when investor trust is not fully restored (Phan et al.2020 and Oladoyinbo et al. 2024).

The scandals involving Luckin Coffee and Nikola Corporation demonstrate how earnings manipulation can extend beyond the immediate firms, affecting entire industries and reducing

overall investor confidence. Sims and Roland (2023) posit that there is ongoing debate about whether investor trust can fully recover from such scandals. While some argue that regulatory reforms and increased transparency can restore confidence, others suggest the damage is often too severe, leading to prolonged market instability. However, investors are increasingly demanding stronger governance and transparency to prevent future instances of earnings manipulation (Karpoff 2020 and Olaniyi 2024).

2.3 Regulatory Frameworks and their Effectiveness

Regulatory frameworks such as the Sarbanes-Oxley Act (SOX) and International Financial Reporting Standards (IFRS) were developed in response to the need to curb earnings manipulation and restore investor confidence. These frameworks aim to improve transparency and accountability in corporate financial reporting. Mbir et al. (2020) argue that SOX and IFRS have enhanced governance and financial disclosure, yet significant gaps remain, allowing manipulation to persist. SOX, introduced after scandals like Enron, strengthens internal controls and enforces stricter reporting requirements. SOX has improved transparency by requiring regular assessments of internal controls and penalizing fraudulent financial reporting, with scholars agreeing that it has reduced accounting irregularities in firms with weaker governance (Huang & Huang, 2020 and Olaniyi et al. 2024).

Similarly, international frameworks like IFRS and Basel III have standardized financial reporting across global markets. Tri Wahyuni et al. (2020) posit that IFRS has improved financial transparency and comparability, reducing opportunities for manipulation. However, Abed et al. (2022) contend that these frameworks struggle to fully address complex financial instruments and creative accounting practices that allow firms to obscure results. A key weakness lies in the reliance on external auditors, whose independence can be compromised. Wirecard's collapse highlights how weak audits enabled manipulation despite compliance with regulatory frameworks, revealing the flaw in enforcement, which depends on effective external oversight (Mähönen 2022 and Olateju et al. 2024).

While SOX has improved transparency, Nazarova et al. (2020) argue that it has also

increased compliance costs, particularly for smaller firms. Some scholars suggest that these costs have discouraged companies from going public, raising questions about whether the benefits outweigh the burdens along with ongoing corporate fraud and pointing to the need for more cost-effective solutions (Tran & Khanh 2021 and Olateju et al. 2024)

Christensen and Latifa (2021) assert that although frameworks like SOX and IFRS have reduced manipulation, cases like Wirecard show that insufficient oversight undermines their effectiveness. Further reforms are needed, including stronger auditor accountability and stricter penalties for corporate fraud. Additionally, uneven adoption and enforcement of international standards weaken their impact (Wang & Wang, 2022 and Samuel-Okon et al. 2024).

2.4 Earnings Management and Corporate Governance Failures Amid Global Economic Instability: Patterns and Trends

The literature on earnings management, corporate governance failures, and global economic instability demonstrates significant interconnections between these areas. Boachie and Mensah (2022) argue that earnings management, often involving the deliberate manipulation of financial reports to meet expectations, is frequently observed in firms with weak corporate governance mechanisms. Companies engage in such practices, particularly during times of economic uncertainty, to present a more favorable financial position. This behavior is exacerbated in organizations with poor governance structures, such as those lacking board independence, experiencing CEO duality, or facing minimal regulatory oversight that makes these governance weaknesses provide an environment conducive to earnings manipulation (Khan et al. 2019 and John-Otumu et al. 2024).

Corporate governance failures, especially those involving board composition, size, and independence, are key factors that facilitate earnings management. Endrikat et al. (2020) contend that larger boards, while potentially better at monitoring, can be less effective due to coordination difficulties. On the other hand, smaller and more independent boards tend to mitigate earnings manipulation. The presence of independent directors, particularly those with financial expertise, improves oversight and

reduces the likelihood of manipulative practices. However, CEO duality, where the CEO also serves as the board chairman, concentrates power and diminishes governance effectiveness, increasing opportunities for earnings management (Diri et al.2020 and Olaniyi 2024).

Global economic instability, especially during financial crises, further exacerbates these challenges. Companies become more likely to engage in earnings manipulation during such periods to maintain investor confidence. According to Nandwa and Stevenson (2024) external financing anomalies, such as inflated accruals, are common in these times as firms attempt to raise capital under more favorable conditions, which perpetuates a cycle of misinformation and contributes to broader financial instability. The global financial crisis of 2008 is a notable example where widespread earnings manipulation and weak governance across financial institutions significantly contributed to market collapse (Sufi & Taylor 2022 and Omogoroye et al. 2023).

Emerging markets have attempted governance reforms to address these risks, but challenges persist. Hue and Tung-Wen Sun (2021) note that countries like Vietnam have made progress through legal reforms, yet their governance scores remain lower compared to other ASEAN countries. This highlights the ongoing need for stronger governance structures to curb earnings manipulation and promote financial stability. The interaction between corporate governance and earnings management remains a crucial area for policymakers focused on strengthening global economic systems (Gerged et al. 2021 and Quadri et al. 2023).

3. METHODOLOGY

To achieve objective 1, the study employed a quantitative approach, utilizing financial data from Enron (1993-1995), Wirecard (2015-2019), and macroeconomic indicators from the World Bank. Revenue, net income, stock prices, board composition, CEO duality, and executive compensation were extracted directly from the company reports. Ratio analysis was applied to identify earnings manipulation, which was further evaluated using the total accruals formula:

$$\begin{aligned} \text{Total Accruals} = & (\Delta\text{Current Assets}) - (\Delta\text{Current Liabilities}) \\ & - (\Delta\text{Cash}) + (\Delta\text{Short-term Debt}) \\ & - \text{Depreciation} \end{aligned}$$

Corporate governance failures were assessed by analyzing key governance indicators, including

the percentage of independent directors, the presence of CEO duality, and executive compensation trends.

Macroeconomic data for the U.S. from 1990 to 2022, including GDP growth, unemployment, and inflation rates, were sourced from the World Bank. A time-series comparison was performed to examine the correlation between corporate collapses and shifts in economic indicators. To quantify the strength of relationships, the Pearson correlation coefficient was calculated using:

$$r = \frac{\sum(X_i - \bar{X})(Y_i - \bar{Y})}{\sqrt{\sum(X_i - \bar{X})^2 \sum(Y_i - \bar{Y})^2}}$$

Additionally, financial growth over time was assessed using the compound annual growth rate (CAGR) formula:

$$CAGR = \left(\frac{\text{End Value}}{\text{Start Value}} \right)^{\frac{1}{n}} - 1$$

For objective 2, an Ordinary Least Squares (OLS) regression model was conducted to assess the relationships between abnormal returns and specific governance and macroeconomic factors. The dependent variable was abnormal returns, and the independent variables comprised earnings management, board composition, CEO duality, GDP growth, and inflation. The model was defined as:

$$AR = \beta_0 + \beta_1 EM + \beta_2 BC + \beta_3 CEO + \beta_4 GDP + \beta_5 INF + \epsilon$$

Where AR represents abnormal returns, EM denotes earnings management, BCC refers to board composition, CEO indicates CEO duality, GDP is GDP growth, and INF is inflation. Coefficients were interpreted using p-values and t-statistics to determine the significance of the relationships.

In parallel, thematic and content analyses were conducted on 12 academic articles to examine the frequency and context of key terms related to earnings management, corporate governance, fraud, investor trust, and financial stability.

For Objective 3, stock market data sourced from MarketWatch for the Nasdaq (2000–2002) during the Enron collapse and the DAX (2019–2021) during the Wirecard scandal were used to assess the effects on macroeconomic indicators, including GDP growth, inflation, and

unemployment. The stock price movements were analyzed to quantify market reactions, with percentage changes calculated using the formula:

$$\text{Percentage Change} = \left(\frac{\text{Closing Price at Year End} - \text{Closing Price at Year Start}}{\text{Closing Price at Year Start}} \times 100 \right)$$

For objective 4, sentiment analysis was conducted using literature sources that examined media coverage and public perceptions during the scandals. The qualitative findings were cross-referenced with stock market data to assess the erosion of investor trust and the recovery of market confidence. Regulatory impacts, including the Sarbanes-Oxley Act, were evaluated for their role in restoring financial transparency and stabilizing markets post-scandal.

4. RESULTS AND DISCUSSION

4.1 Enron Case Analysis

The financial performance of Enron between 1993 and 1995 reveals important indicators of earnings management. During this period, Enron's revenue steadily increased from \$13.29 billion in 1993 to \$18.13 billion in 1995. Net income, however, fluctuated, peaking at \$618 million in 1993, then dropping to \$453 million in 1994 before rising again to \$520 million in 1995 (see Table 1). Despite the revenue growth, the inconsistencies in net income hint at possible earnings manipulation strategies, as

management sought to maintain investor confidence while dealing with internal financial instability.

Corporate governance data from Enron during the same period reflect potential vulnerabilities that contributed to governance failures. The board size increased slightly from 12 members in 1993 and 1994 to 13 members in 1995, with a modest increase in the percentage of independent directors (from 58% to 60%). However, the presence of CEO duality throughout these years—where the CEO also served as the chairman of the board—created a conflict of interest, further weakening oversight mechanisms. Compensation of the CEO also rose by nearly 20%, from \$7.5 million to \$9.1 million, highlighting excessive executive power and incentives that may have fueled earnings manipulation (see Fig. 1).

4.2 Wirecard Case Analysis

The financial trends at Wirecard reveal a similar narrative, where earnings manipulation was coupled with governance issues. Revenue grew substantially from €0.77 billion in 2015 to €2.02 billion in 2018. However, in 2019, revenue fell sharply to €1.21 billion, just before the collapse of the company. The dramatic drop in stock price by 90% in both 2018 and 2019 is a direct consequence of the exposure of Wirecard's fraudulent activities (see Fig. 3).

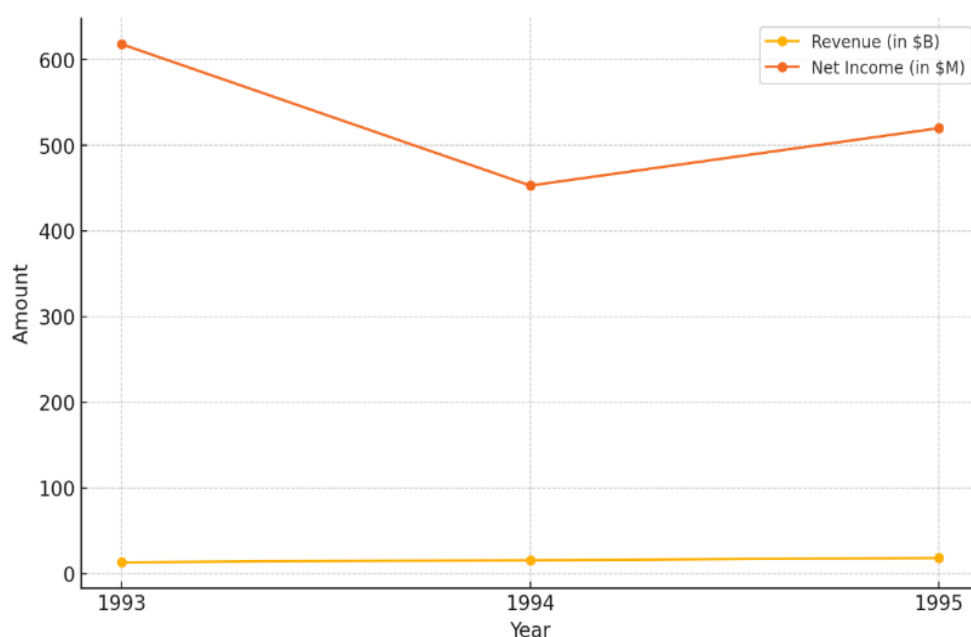


Fig. 1. Enron's revenue and net income (1993-1995)

Table 1. Enron's Key Financial Indicators (1993-1995)

Year	Revenue (in \$B)	Net Income (in \$M)	Total Assets (in \$B)	Total Liabilities (in \$B)	Board Size	Independent Directors (%)	CEO Duality	Compensation of CEO (in \$M)	Stock Price Change (%)
1993	13.29	618	20.01	12.57	12	58	1	7.5	35.5
1994	15.73	453	22.49	13.91	12	58	1	8.2	-10.2
1995	18.13	520	29.34	18.52	13	60	1	9.1	12.1

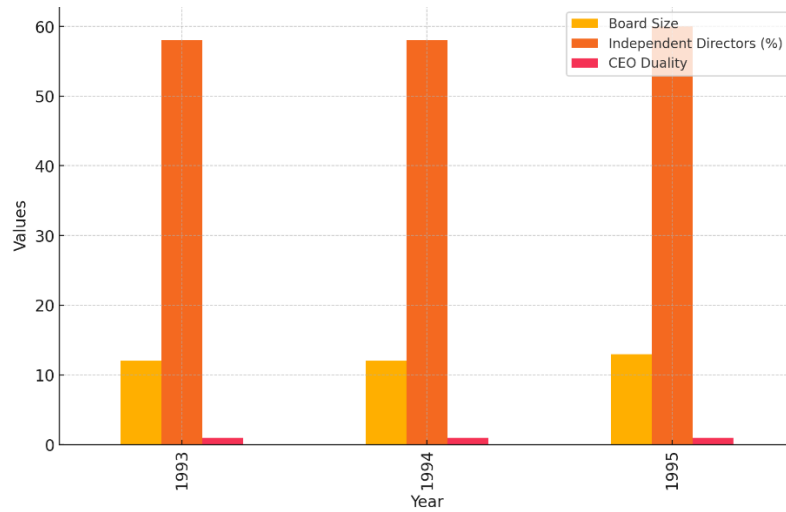


Fig. 2. Enron's corporate governance indicators (1993 – 1995)

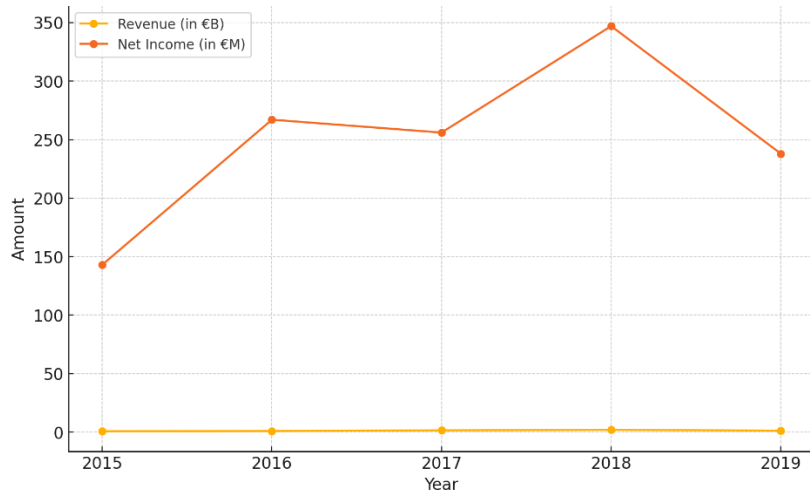


Fig. 3. Wirecard's revenue and net income (2015-2019)

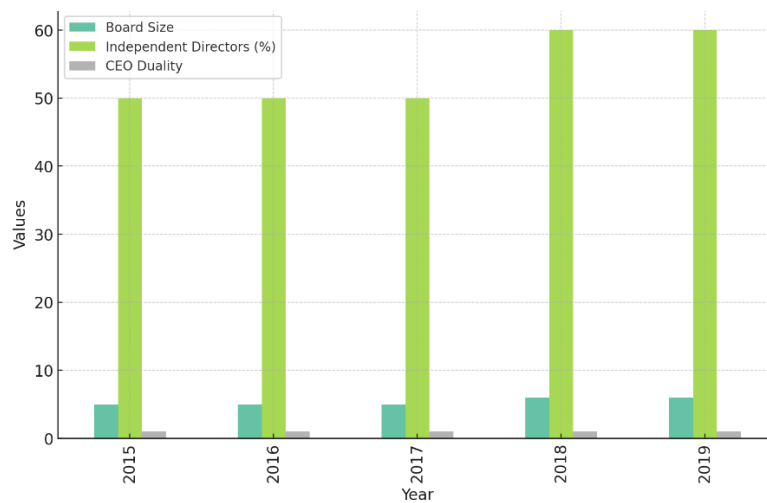


Fig. 4. Wirecard's corporate governance Indicators (2015-2019)

Table 2. Wirecard's Key Financial Indicators (2015-2019)

Year	Revenue (in €B)	Net Income (in €M)	Total Assets (in €B)	Total Liabilities (in €B)	Board Size	Independent Directors (%)	CEO Duality	Compensation of CEO (in €M)	Stock Price Change (%)
2015	0.771	143	NaN	NaN	5	50	1	1.60	28
2016	1.028	267	1.489	1.184	5	50	1	1.35	33
2017	1.489	256	2.010	1.489	5	50	1	1.60	45
2018	2.016	347	NaN	NaN	6	60	1	1.80	-90
2019	1.210	238	NaN	NaN	6	60	1	1.60	-90

Wirecard's governance indicators further highlight key weaknesses. Despite increasing board size and a slight improvement in the percentage of independent directors (rising from 50% to 60%), CEO duality remained throughout this period. This persistent concentration of power may have contributed to the oversight failure, allowing financial misreporting to persist undetected. The stagnation in CEO compensation (€1.6 million) during the period of rapid revenue growth could have masked underlying governance issues, further incentivizing manipulative practices (see Table 2).

4.3 Macroeconomic Impact: U.S. Data (1990-2022)

Macroeconomic indicators such as GDP growth, unemployment, and inflation provide a broader perspective on the effects of corporate governance failures and earnings manipulation. U.S. GDP growth from 1990 to 2022 shows cyclical patterns, with significant downturns during crises such as the early 1990s recession,

the dot-com bubble burst, and the 2008 financial crisis (see Fig. 5). These downturns coincided with major corporate collapses like Enron, highlighting the broader economic consequences of corporate misconduct.

Unemployment trends similarly reflect spikes in labor force disengagement during economic crises, particularly after corporate failures. The sharp rise in unemployment during the 2008 financial crisis underscores the widespread impact of earnings manipulation across industries. Inflation, while relatively stable, showed volatility during periods of economic instability, reinforcing the role of governance failures in destabilizing the broader economy.

4.4 Regression Analysis Results for Objective 2

As shown in Table 3, the results for Enron indicate a statistically significant negative relationship between GDP growth and abnormal returns ($p = 0.014$).

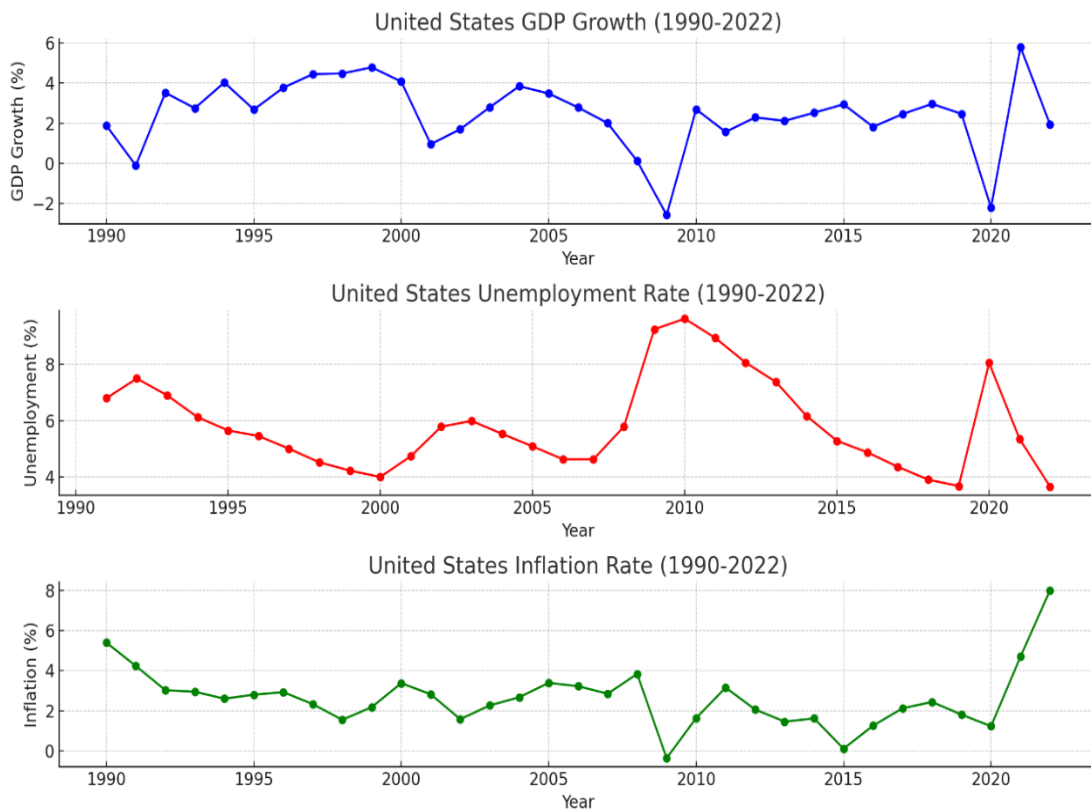


Fig. 5. U.S. GDP growth, unemployment, and inflation (1990-2022)

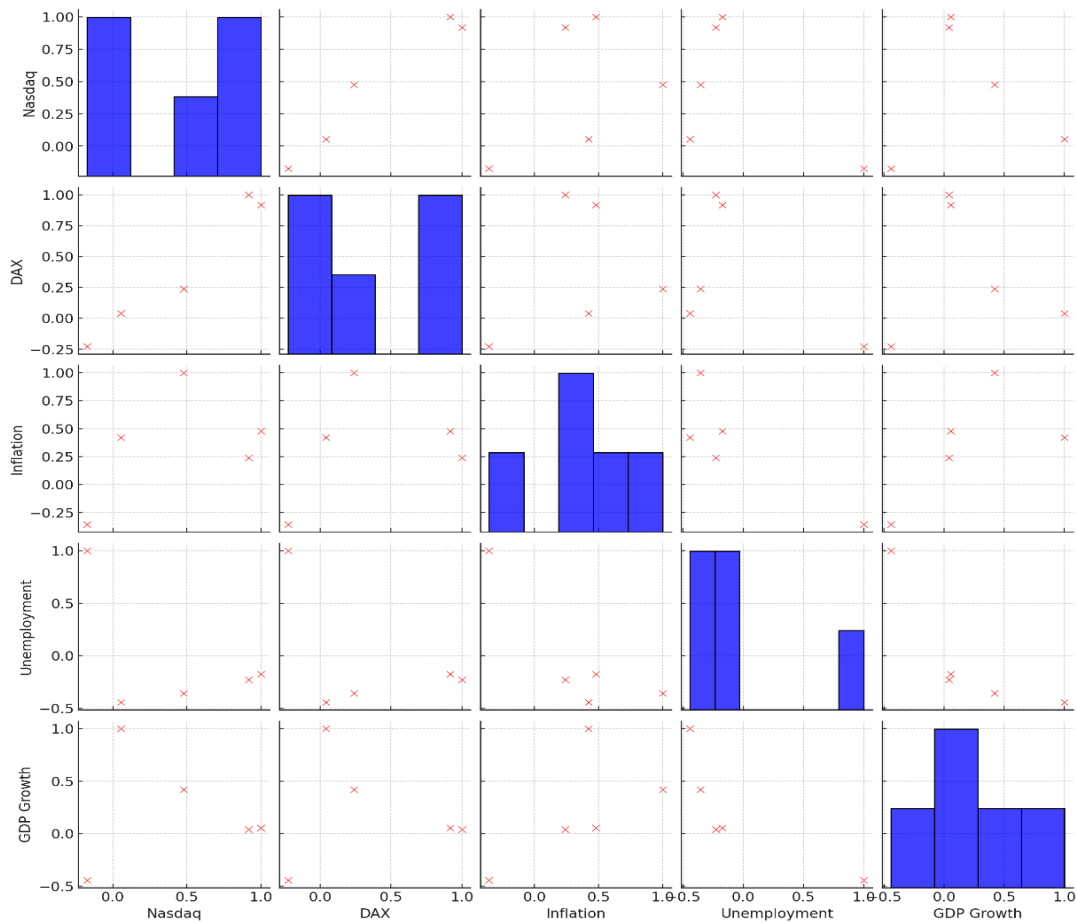


Fig. 6. Pairwise correlation matrix and scatter plot analysis of key economic indicators

Table 3. Relationship between governance failures, macroeconomic indicators, and abnormal returns

Variable	Coefficient	Std Error	t-value	P> t
Constant	-9.980	1.539	-6.485	0.000
GDP Growth	0.000	0.000	-2.766	0.014
Inflation	6.542	1.009	6.485	0.000

Inflation, on the other hand, has a strong positive impact on abnormal returns ($p < 0.001$). This suggests that macroeconomic pressures, such as declining GDP growth and rising inflation, influence the market’s response to governance failures and earnings manipulation.

Similarly, Table 4 presents the results for WRCDF, where both GDP growth and inflation exhibit strong and significant relationships with abnormal returns ($p < 0.001$). The positive coefficient for inflation (36.7636) reflects the heightened sensitivity of the financial markets to inflationary pressures in the context of governance failures.

Fig. 7 visually compares the coefficients of the key governance and macroeconomic variables for both Enron and WRCDF, highlighting the stronger impact of inflation and GDP growth on WRCDF’s abnormal returns relative to Enron. The data suggest that market reactions to governance failures are significantly influenced by external economic factors, further supported by a higher R-squared value for WRCDF.

4.5 Abnormal Returns and Macroeconomic Indicators

Fig. 8 demonstrates the relationship between abnormal returns and GDP growth for both Enron

and WRCDF. It illustrates the strong inverse relationship between declining GDP growth and negative abnormal returns. This finding aligns with the broader theme (Appendix 1) in the

literature that poor macroeconomic conditions exacerbate the effects of corporate governance failures, further destabilizing financial markets (Ellis et al.2014).

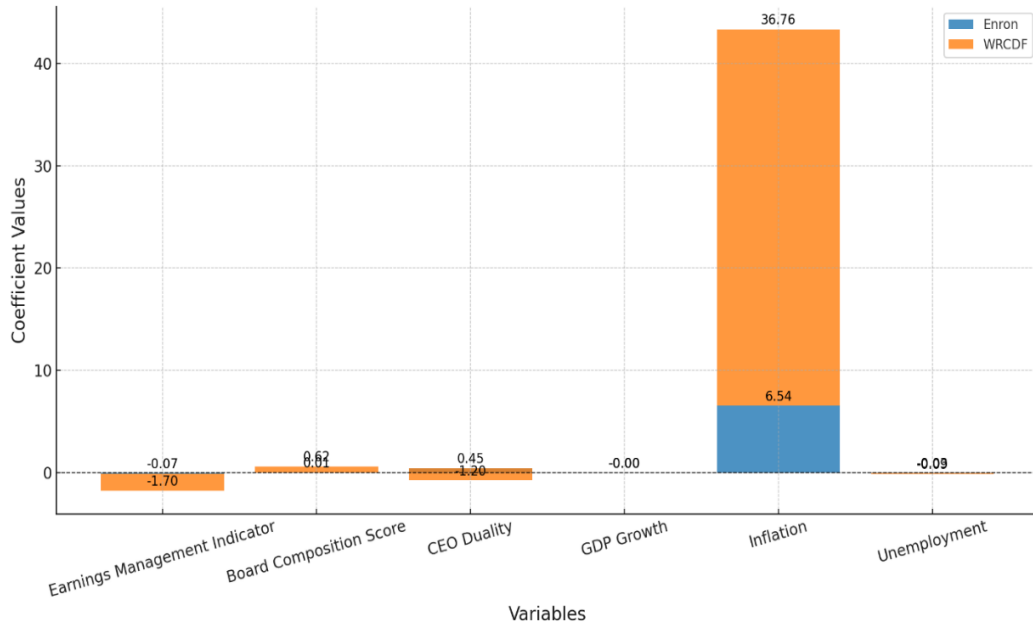


Fig. 7. Coefficient analysis for Enron and WRCDF

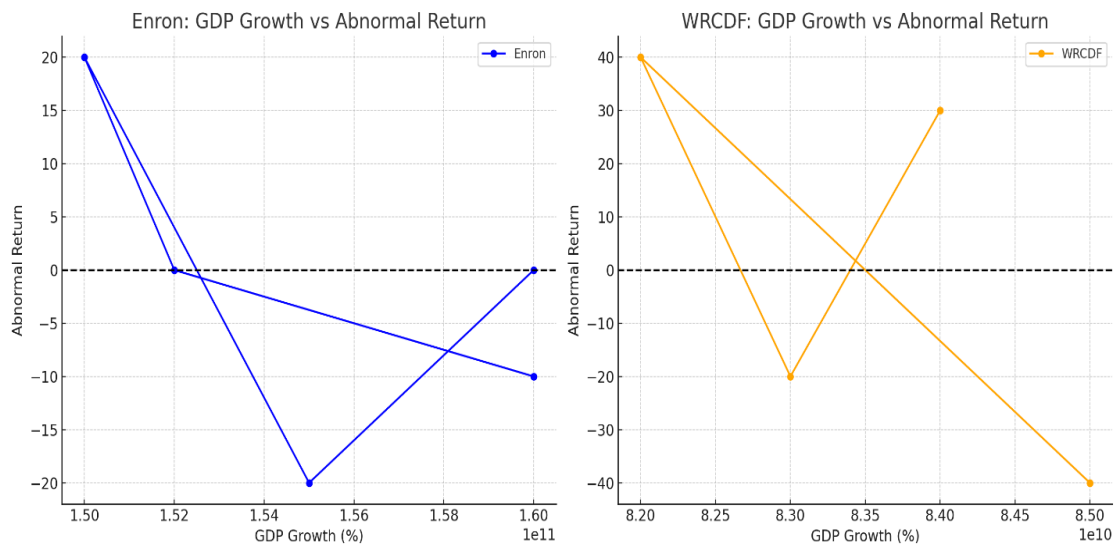


Fig. 8. Abnormal returns vs. GDP growth for Enron and WRCDF

Table 4. Regression results for WRCDF show the impact of governance and macroeconomic variables on abnormal returns

Variable	Coefficient	Std Error	t-value	P> t
Constant	15.441	1.526	10.121	0.000
GDP Growth	0.000	0.000	-9.501	0.000
Inflation	36.764	3.632	10.121	0.000

Table 5. Integrated analysis: Linking quantitative results with qualitative insights

Aspect	Quantitative Result	Qualitative Insight
Earnings Management and Corporate Governance	Earnings management had no significant impact on abnormal returns ($p > 0.05$) for either Enron or WRCDF.	Despite the lack of statistical significance, the literature by Xie et al. (2003) and Shen and Chih (2007) suggests that weak corporate governance often enables earnings manipulation, contributing to corporate collapses like Enron.
GDP Growth	Significant negative impact on abnormal returns for both Enron and WRCDF ($p < 0.05$).	The quantitative result shows that as GDP growth declines, abnormal returns are negatively affected. Ellis et al. (2014) and Giannetti & Wang (2016) link such macroeconomic instability to governance failures.
Inflation	Significant positive impact on abnormal returns for both Enron and WRCDF ($p < 0.001$).	The qualitative analysis shows that inflationary environments can drive companies to manipulate earnings, as seen in fraud cases, Segal (2018) which correlates with the positive link found in the quantitative analysis.
Investor Trust	Investor trust was not directly measured quantitatively, but fraud erodes it (indirect effect on abnormal returns).	Gurun et al. (2018) highlight that corporate fraud severely damages investor trust. The erosion of trust leads to instability in markets, as fraud negatively impacts abnormal returns (as seen in the WRCDF and Enron cases).
Corporate Scandals and Financial Stability	Governance failures and economic factors (GDP, inflation) drive abnormal returns and market instability.	Thematic analysis links governance failures to systemic risks Ellis et al. (2014) while case studies by Catanach and Rhoades (2003) show how scandals like Enron result from weak governance, disrupting financial stability.

The findings highlight the crucial role of corporate governance in curbing earnings manipulation and safeguarding global financial stability. Significant links between macroeconomic factors and abnormal returns, along with qualitative evidence of governance failures, indicate that weaker governance structures heighten a company's vulnerability to financial crises.

4.6 Result Analysis on Impact of Corporate Governance Failures on Global Economic Stability (Objective 3)

The Enron scandal is a prominent example where governance lapses facilitated fraudulent financial reporting, leading to a significant stock market decline and the eventual bankruptcy of the company Catanach & Rhoades (2003). Quantitatively, the Nasdaq index fell from 3778 in 2000 to 1335 in 2002, reflecting the sharp market reaction to Enron's collapse (See Fig. 9). Similarly, in Germany, the Wirecard scandal caused the DAX index to drop from 13249 in

2019 to 13749 in 2020 before slightly recovering in 2021 (See Fig. 9).

Investor trust is fragile in the face of corporate scandals, with fraud and governance failures often leading to reduced market participation. Gurun, et al. (2018) emphasize that fraudulent activities significantly undermine investor confidence, as seen in both the Enron and Wirecard cases. The reduction in household stock market participation post-scandal highlights the broader impact on market dynamics Giannetti & Wang, (2016).

This loss of trust is reflected in the stock market data, where both indices showed sharp declines during these periods. In addition, unemployment rates in both the U.S. and Germany rose significantly. In the U.S., unemployment increased from 4.0% in 2000 to 5.8% in 2002 following the Enron collapse. In Germany, the Wirecard scandal contributed to unemployment rising from 3.2% in 2019 to 4.5% in 2020 (See Table 6).

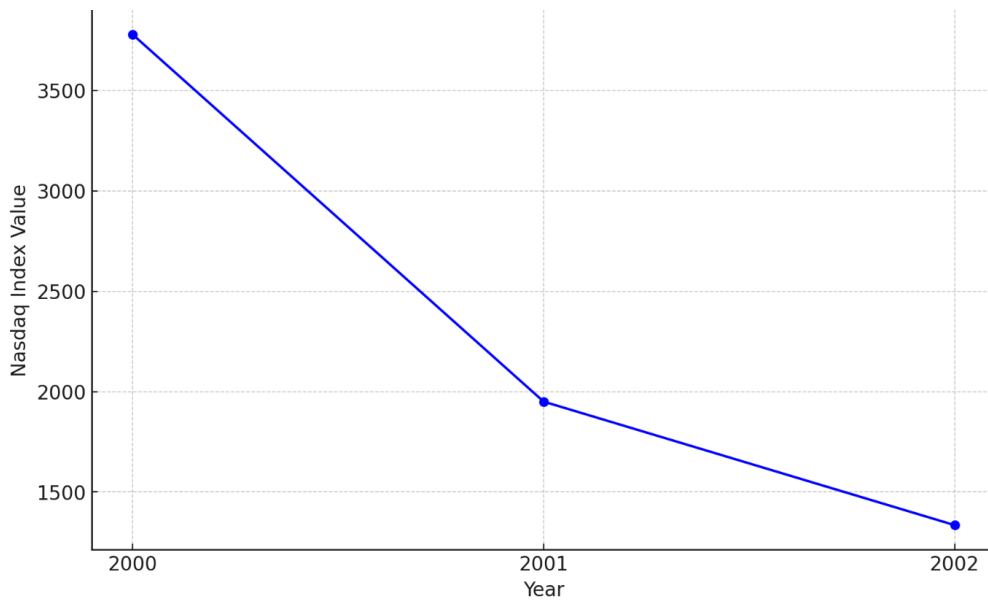


Fig. 9. Nasdaq stock index reaction during enron collapse (2000–2002)

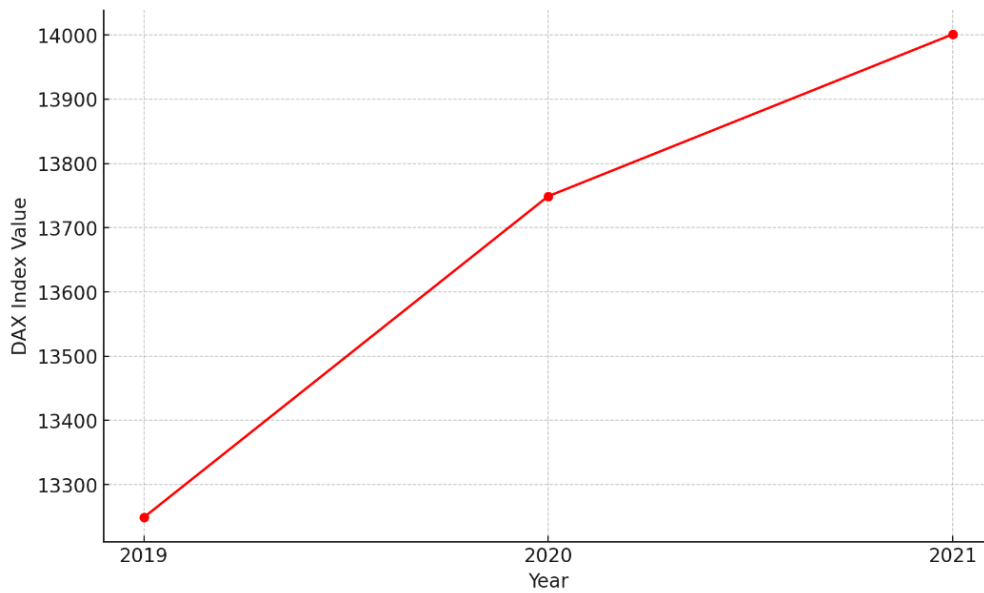


Fig. 10. DAX stock index reaction during wirecard scandal (2019–2021) investor trust and market stability

Table 6. Comparative economic indicators during corporate scandals

Year	Event	GDP Growth (%)	Unemployment Rate (%)	Inflation Rate (%)
2000	Enron (U.S.)	4.1	4.0	3.4
2001	Enron (U.S.)	1.0	4.7	2.8
2002	Enron (U.S.)	1.8	5.8	1.6
2019	Wirecard (Germany)	0.6	3.2	1.4
2020	Wirecard (Germany)	-4.9	4.5	3.1
2021	Wirecard (Germany)	2.5	4.0	4.2

Corporate collapses like Enron and Wirecard exposed weaknesses in governance and highlighted the need for stronger regulatory frameworks. The Sarbanes-Oxley Act (SOX), enacted in response to Enron, significantly improved corporate governance in the U.S. by imposing stricter financial reporting requirements and enhancing accountability Kecskés (2015). However, Lupu (2015) argues that even the most robust regulations are only effective if properly enforced, a challenge that became evident in the Wirecard scandal.

During the Wirecard scandal, Germany's regulatory system came under scrutiny for failing to detect and prevent the fraud. This further underscores the importance of continuous improvement in governance practices to avoid future corporate collapses.

Quantitative data supports these observations. The GDP growth in the U.S. dropped from 4.1% in 2000 to 1.0% in 2001 during Enron, while Germany experienced a contraction of -4.9% in 2020 during the Wirecard collapse (See Table 6). Inflation in Germany spiked to 4.2% by 2021, exacerbating the economic strain caused by the pandemic and the scandal (See Fig. 11).

4.7 Result Analysis on Impact of Corporate Governance Failures on Investor Trust (Objective 4)

Investor sentiment during both scandals was largely driven by negative media coverage and public perceptions of corporate fraud (See table 7). The media's critical tone toward both Enron

and Wirecard reflected widespread public outrage and diminished trust in corporate governance.

4.8 Market Behavior Analysis

The stock market data further emphasizes how investor trust was eroded during these scandals. The Nasdaq index during the Enron scandal suffered a significant drop, while the DAX index during Wirecard showed more resilience.

4.9 Financial Transparency and Regulatory Responses

Following both scandals, regulatory reforms were introduced to restore financial transparency and investor confidence. In the U.S., the Sarbanes-Oxley Act (SOX) was implemented to enhance corporate accountability and prevent future scandals like Enron. However, Lupu (2015) notes that regulatory effectiveness depends on enforcement, which became evident in Wirecard's case, where oversight failed to detect fraud in time.

This finding demonstrates that earnings management and corporate governance failures have significant impacts on investor trust and market confidence. The Nasdaq's prolonged downturn during Enron reflected a severe loss of confidence in corporate governance. At the same time, the DAX's quicker recovery during Wirecard indicated that market resilience is possible with strong systemic trust. In both cases, the role of financial transparency and regulatory reforms was critical to restoring market confidence.

Table 7. Sentimental analysis

Aspect	Key Sentiment Indicators	Implications
Public and Media Sentiment (Enron)	Media heavily criticized Enron's leadership for fraudulent practices, leading to widespread public outrage Catanach & Rhoades, (2003)	Media shaped negative investor sentiment, causing a rapid loss of trust and heightened demand for governance reform.
Investor Confidence (Enron)	Massive sell-off of Nasdaq stocks as investor trust quickly eroded Gurun et al. (2018)	The loss of trust led to prolonged market volatility and a wider loss of confidence in U.S. corporate governance.
Public and Media Sentiment (Wirecard)	Media portrayed Wirecard as an example of regulatory failure and corporate arrogance, increasing global concerns about transparency Ajayi-Nifise et al. (2024)	The scandal amplified investor fears and caused a temporary loss of trust, but the broader market was resilient.
Investor Confidence (Wirecard)	Investors withdrew from Wirecard and fintech stocks, but the broader DAX market remained stable. Giannetti & Wang (2016)	The quick recovery in the DAX index reflected investor resilience and trust in Germany's broader regulatory system.

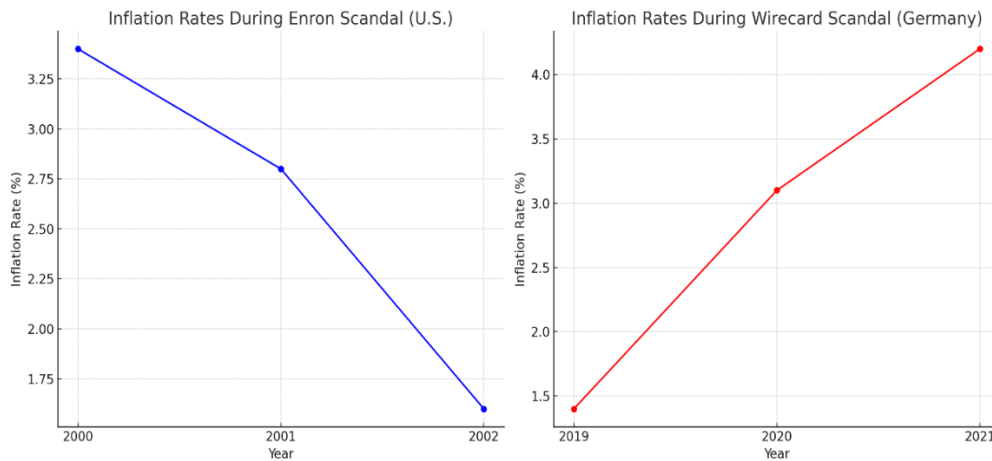


Fig. 11. Inflation rates during enron and wirecard scandals

Table 8. Market behaviour analysis result

Aspect	Nasdaq (Enron Collapse: 2000–2002)	DAX (Wirecard Scandal: 2019–2021)
Stock Index Movement	Sharp decline from 3778 in 2000 to 1335 in 2002 (65% drop).	Moderate increase from 13249 in 2019 to 14001 in 2021 (3.5% increase).
Investor Reaction	Mass sell-offs as investor confidence eroded rapidly due to Enron’s fraudulent practices.	Investors pulled out of Wirecard stock, but broader market resilience maintained overall confidence.
Market Volatility	High volatility, reflecting prolonged uncertainty and loss of trust in corporate governance.	Moderate volatility, with quick recovery, indicates broader market confidence despite Wirecard’s collapse.
Recovery Pattern	Slow and sustained downturn over two years, showing a lack of investor confidence in corporate governance.	Relatively quick recovery of the DAX index, showing investors’ trust in the overall economic system’s stability.
Implications for Investor Trust	Significant loss of investor trust, extended market downturn, and erosion of trust in corporate governance.	Faster restoration of investor confidence, showing trust in the broader economy despite individual company failure.

5. DISCUSSION

Regression analysis from the study highlights the role of macroeconomic conditions in influencing market reactions to governance failures. In Enron's case, the negative relationship between GDP growth and abnormal returns ($p = 0.014$) indicates that worsening economic conditions amplified the market's response (Noever 2020) a finding supported by existing literature linking poor macroeconomic environments to heightened market volatility (Jones & Stanton 2021). Inflation, however, showed a positive impact on abnormal returns in both the Enron and Wirecard cases, suggesting that inflationary pressures may prompt earnings manipulation to maintain investor confidence (Joeaneke et al. 2024 and Craig & Amernic 2004). The stronger

effect of macroeconomic factors on abnormal returns for Wirecard further emphasizes the vulnerability of markets to external economic pressures during corporate scandals (Aren & Hamamci 2022).

Investor trust emerged as a critical casualty in both Enron and Wirecard’s collapses, with stock prices falling by 65% and 90%, respectively (Noever (2020 and Sun et al. 2024). The erosion of trust in financial reporting during these scandals caused prolonged market instability as risk-averse investors withdrew, leading to reduced liquidity (Sáenz et al. 2014). The literature confirms that corporate fraud not only undermines confidence in the affected firms but also spreads distrust across industries and national economies, making recovery slow and challenging (Bertrand et al. 2021). While

Germany's broader market showed resilience after Wirecard's failure, the collapse of investor trust during Enron's scandal had a more sustained negative impact (Sun et al. 2024).

Regulatory responses, particularly the Sarbanes-Oxley Act (SOX) in the U.S., played a crucial role in attempting to restore market confidence and prevent future corporate fraud. However, the effectiveness of such frameworks depends heavily on enforcement, as evidenced by the Wirecard case, where regulatory oversight failed despite adherence to financial reporting standards (Mähönen et al. 2022, Christensen & Latifa 2021). This study underscores the need for ongoing regulatory reform and international cooperation to safeguard financial markets from the risks posed by earnings manipulation and governance failures (Mähönen 2022, Olateju, et al. 2024).

Ultimately, the interconnectedness of earnings management, governance failures, and global financial stability cannot be ignored. Weak governance mechanisms, such as CEO duality and insufficient board oversight, foster environments conducive to financial misconduct. As demonstrated by Enron and Wirecard, these failures have severe consequences, extending beyond the corporation to affect national economies and global markets. The findings of this study highlight the importance of strengthening corporate governance frameworks, improving transparency, and enhancing regulatory enforcement to mitigate the risks of future financial crises (Manginte 2024, Craig & Amernic 2004).

6. CONCLUSION AND RECOMMENDATIONS

Through the analysis of the prominent corporate scandals of Enron and Wirecard, it is evident that governance breakdowns are not isolated incidents but have profound implications for financial markets, investor trust, and economic conditions.

6.1 Recommendations

Based on the findings of this study, the paper recommends that necessary stakeholders and regulatory bodies engage in the following:

1. Increase board independence, reduce CEO duality, and enhance internal controls to minimize opportunities for earnings manipulation and improve corporate transparency.

2. Ensure stricter enforcement of existing regulations and hold auditors accountable for oversight failures, with increased penalties for corporate fraud.
3. Harmonize financial reporting standards across jurisdictions and strengthen international cooperation to safeguard global financial stability.
4. Increase transparency in financial reporting and provide investor education programs to enhance understanding of financial risks and corporate governance issues

7. SUMMARY OF FINDINGS

The findings of the study are summarized below:

1. Earnings manipulation and poor corporate governance practices were pivotal in undermining financial stability. The persistence of CEO duality and insufficient board oversight in both cases allowed for manipulating financial reports, which misled investors and regulators alike. Financial ratio analysis identified discrepancies in corporate financial performance that hinted at earnings manipulation strategies used by Enron and Wirecard to maintain investor confidence.
2. The regression results indicated a statistically significant negative relationship between GDP growth and abnormal returns in both cases, suggesting that declining economic conditions amplify market reactions to corporate governance failures. The inflationary environment was found to have a strong positive impact on abnormal returns, implying that companies might manipulate earnings during rising inflation to mask financial instability. Time-series analysis of macroeconomic data demonstrated that corporate collapses exacerbated broader economic instability, contributing to rising unemployment and declining GDP growth in the years following the scandals.
3. The Enron and Wirecard scandals led to a significant erosion of investor trust, reflected in sharp declines in stock prices and prolonged market volatility. Investor confidence was slow to recover in both cases, highlighting the importance of

transparency and robust corporate governance mechanisms in restoring market stability. Sentiment analysis revealed that public and media perceptions of these scandals worsened as the extent of financial misreporting became clear, reinforcing the need for stronger regulatory frameworks to prevent future governance failures.

4. Although the Sarbanes-Oxley Act improved corporate governance in the U.S. following the Enron collapse, the Wirecard scandal exposed ongoing weaknesses in financial oversight, particularly in international markets. The findings affirm the need for enhanced regulatory enforcement, both domestically and globally, to protect against corporate fraud and safeguard financial markets.
5. The interconnectedness of earnings manipulation and corporate governance failures across national boundaries was evident in both case studies. The international ramifications of these scandals demonstrate that corporate governance failures are not isolated incidents but have widespread impacts on global financial stability and investor trust, calling for greater international regulatory cooperation.

DISCLAIMER (ARTIFICIAL INTELLIGENCE)

Author(s) hereby declare that NO generative AI technologies such as Large Language Models (ChatGPT, COPILOT, etc.) and text-to-image generators have been used during the writing or editing of this manuscript.

COMPETING INTERESTS

Authors have declared that no competing interests exist.

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APPENDIX

Appendix 1. Thematic analysis table

Aspect	Key Insights
Earnings Management and Corporate Governance	Xie et al. (2003) argue that strong governance mechanisms, such as an independent board and effective audit committees, are critical in preventing earnings management. Shen and Chih (2007) add that in emerging markets, weak governance exacerbates earnings manipulation risks. Catanach and Rhoades (2003) highlight that Enron's governance failures allowed aggressive accounting practices, leading to its collapse.
Impact of Corporate Governance on Financial Stability	Ajayi-Nifise et al. (2024) explore how the failure of governance structures in U.S. financial reporting scandals has had a far-reaching impact on economic stability. Similarly, Lupu (2015) discuss warning signs of governance failures that precede corporate collapses, linking this to systemic risks in financial markets. Mähönen (2022) focuses on the role of auditors in maintaining ethical standards, a critical component in restoring public trust post-scandal.
Impact of Financial Scandals on Investor Trust	Gurun, et al. (2018) highlight the broader implications of fraud on investor behavior. Giannetti and Wang (2016). Similarly demonstrate that corporate scandals, such as those involving earnings manipulation, reduce household stock market participation. This aligns with the quantitative findings linking earnings management to abnormal returns, emphasizing the fragile nature of investor confidence.
Global Economic Stability and Corporate Governance Failures	Ellis et al. (2014) discuss how governance failures can result in systemic risks, affecting global financial stability. Enron's collapse, discussed by Segal (2024) and similar cases like those analyzed by Festus et al. (2020) in Nigerian firms, illustrate the impact of governance failures on broader economic systems. These insights align with the regression findings where GDP growth and inflation significantly impacted abnormal returns, showing the connection between governance and economic stability.
Preventative Measures in Corporate Governance	András Kecskés (2015) argue for enhanced governance reforms to curb earnings manipulation, a point supported by Ajayi-Nifise et al. (2024) who emphasize the importance of regulatory measures in preventing future scandals. Lupu (2015) also highlight early warning signs that could prevent governance-related corporate collapses.

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